UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

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SCHEDULE 13D (Rule 13d-101)

INFORMATION TO BE INCLUDED IN STATEMENTS FILED PURSUANT TO § 240.13d-1(a) AND AMENDMENTS THERETO FILED PURSUANT TO § 240.13d-2(a)

 $(Amendment No. 4)^1$

BRC Inc. (Name of Issuer)

Class A Common Stock, par value \$0.0001 per share (Title of Class of Securities)

> 05601U105 (CUSIP Number)

GLENN W. WELLING ENGAGED CAPITAL, LLC 610 Newport Center Drive, Suite 950 Newport Beach, California 92660 (949) 734-7900

RYAN NEBEL OLSHAN FROME WOLOSKY LLP 1325 Avenue of the Americas New York, New York 10019 (212) 451-2300 (Name, Address and Telephone Number of Person Authorized to Receive Notices and Communications)

June 30, 2023 (Date of Event Which Requires Filing of This Statement)

If the filing person has previously filed a statement on Schedule 13G to report the acquisition that is the subject of this Schedule 13D, and is filing this schedule because of 240.13d-1(e), 240.13d-1(f) or 240.13d-1(g), check the following box \square .

Note: Schedules filed in paper format shall include a signed original and five copies of the schedule, including all exhibits. See § 240.13d-7 for other parties to whom copies are to be sent.

The information required on the remainder of this cover page shall not be deemed to be "filed" for the purpose of Section 18 of the Securities Exchange Act of 1934 ("Act") or otherwise subject to the liabilities of that section of the Act but shall be subject to all other provisions of the Act (however, *see* the *Notes*).

¹ The remainder of this cover page shall be filled out for a reporting person's initial filing on this form with respect to the subject class of securities, and for any subsequent amendment containing information which would alter disclosures provided in a prior cover page.

CUSIP No. 05601U105

1	NAME OF REPORTIN	NG PERSON	
		l Flagship Master Fund, LP	
2	CHECK THE APPROI	PRIATE BOX IF A MEMBER OF A GROUP	(a) 🗆
			(b) 🗆
3	SEC USE ONLY		
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4	SOURCE OF FUNDS		
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5	CHECK BOX IF DISC	LOSURE OF LEGAL PROCEEDINGS IS REQUIRED PURSUANT TO ITEM 2(d) OR 2(e)	
6	CITIZENSHIP OR PL	ACE OF ORGANIZATION	
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BENEFICIALLY		12,451,018	
OWNED BY	8	SHARED VOTING POWER	
EACH			
REPORTING		- 0 -	
PERSON WITH	9	SOLE DISPOSITIVE POWER	

	10	12,451,018 SHARED DISPOSITIVE POWER	
	10		
		- 0 -	
11	AGGREGATE AMOU	NT BENEFICIALLY OWNED BY EACH REPORTING PERSON	
	12,451,018		
12	CHECK BOX IF THE	AGGREGATE AMOUNT IN ROW (11) EXCLUDES CERTAIN SHARES	
13	PERCENT OF CLASS	REPRESENTED BY AMOUNT IN ROW (11)	
	21.2%		
14	TYPE OF REPORTING	G PERSON	
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1	NAME OF REPORT	'ING PERSON		
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	Engaged Capi	tal Flagship Fund, LP		
2	CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP (a) \Box (b) \Box			
3	SEC USE ONLY	SEC USE ONLY		
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5		SCLOSURE OF LEGAL PROCEEDINGS IS REQUIRED PURSUANT TO ITEM 2(d) OR 2(e)		
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NUMBER OF SHARES BENEFICIALLY	7	SOLE VOTING POWER		
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	10	SHARED DISPOSITIVE POWER		
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11	AGGREGATE AMO	DUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON		
	12,451,018			
12	CHECK BOX IF TH	E AGGREGATE AMOUNT IN ROW (11) EXCLUDES CERTAIN SHARES		
13	PERCENT OF CLAS	SS REPRESENTED BY AMOUNT IN ROW (11)		
	21.2%			
14	TYPE OF REPORTI	NG PERSON		
	PN			

CUSIP No. 05601U105

1	NAME OF REPORTING PERSON	
	Engaged Capital Flagship Fund, Ltd.	
2	CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP	(a) □ (b) □
3	SEC USE ONLY	
4	SOURCE OF FUNDS	
5	CHECK BOX IF DISCLOSURE OF LEGAL PROCEEDINGS IS REQUIRED PURSUANT TO ITEM 2(d) OR 2(e)	

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6	CITIZENSHIP OR PL	ACE OF ORGANIZATION
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PERSON WITH	9	SOLE DISPOSITIVE POWER
		12,451,018
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11	AGGREGATE AMOU	NT BENEFICIALLY OWNED BY EACH REPORTING PERSON
	12,451,018	
12	CHECK BOX IF THE	AGGREGATE AMOUNT IN ROW (11) EXCLUDES CERTAIN SHARES
13	PERCENT OF CLASS	REPRESENTED BY AMOUNT IN ROW (11)
	21.2%	
14	TYPE OF REPORTING	G PERSON
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1	NAME OF REPORT	TING PERSON	
	Engaged Capi		(a) 🗆
2	CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP		
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NUMBER OF	7	SOLE VOTING POWER	
SHARES BENEFICIALLY		12,451,018	
OWNED BY	8	SHARED VOTING POWER	
EACH REPORTING		- 0 -	
PERSON WITH	9	SOLE DISPOSITIVE POWER	
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	10	SHARED DISPOSITIVE POWER	
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11	AGGREGATE AMO	DUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON	
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12	CHECK BOX IF TH	IE AGGREGATE AMOUNT IN ROW (11) EXCLUDES CERTAIN SHARES	
13	PERCENT OF CLAS	SS REPRESENTED BY AMOUNT IN ROW (11)	
	21.2%		
14	TYPE OF REPORTI	ING PERSON	
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CUSIP No. 05601U105

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	Engaged Cani	tal Holdings, LLC	
2		OPRIATE BOX IF A MEMBER OF A GROUP	(a) □ (b) □
3	SEC USE ONLY		
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5	CHECK BOX IF DIS	SCLOSURE OF LEGAL PROCEEDINGS IS REQUIRED PURSUANT TO ITEM 2(d) OR 2(e)	
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	10	12,451,018 SHARED DISPOSITIVE POWER	
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12	12,451,018 CHECK BOX IF TH	E AGGREGATE AMOUNT IN ROW (11) EXCLUDES CERTAIN SHARES	
13	PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW (11) 21.2%		
14	TYPE OF REPORTI	NG PERSON	

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NAME OF REPORTING PERSON		
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CITIZENSHIP OR	PLACE OF ORGANIZATION	
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10	SHARED DISPOSITIVE POWER	
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13	PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW (11)
	22.2%
14	TYPE OF REPORTING PERSON
	IN

The following constitutes Amendment No. 4 to the Schedule 13D filed by the undersigned ("Amendment No. 4"). This Amendment No. 4 amends the Schedule 13D as specifically set forth herein.

Item 2. Identity and Background.

Item 2(b) is hereby amended and restated to read as follows:

The address of the principal office of each of Engaged Capital Flagship Master and Engaged Capital Offshore is c/o Conyers Trust Company (Cayman) Limited, Cricket Square, Hutchins Drive, P.O. Box 2681, Grand Cayman KY1-1111, Cayman Islands. The address of the principal office of each of Engaged Capital Fund, Engaged Capital, Engaged Holdings and Mr. Welling is 610 Newport Center Drive, Suite 950, Newport Beach, California 92660.

Item 3. Source and Amount of Funds or Other Consideration.

Item 3 is hereby amended and restated to read as follows:

9,375,000 of the Shares beneficially owned directly by Engaged Capital Flagship Master, the aggregate cost for which was \$93,750,000, were purchased with working capital, pursuant to the Forward Purchase Agreement (as previously defined and described in Item 4 of the Schedule 13D). 1,000,000 of the Shares beneficially owned directly by Engaged Capital Flagship Master, the aggregate cost for which was \$10,000,000, were purchased with working capital, pursuant to the Subscription Agreement (as previously defined and described in Item 4 of the Schedule 13D). 125,000 of the Shares beneficially owned directly by Engaged Capital Flagship Master were acquired pursuant to the Distribution (as previously defined and described in Item 2 of Amendment No. 1 to the Schedule 13D). 1,951,018 of the Shares beneficially owned directly by Engaged Capital Flagship Master were acquired pursuant to the SilverBox Distribution (as defined in Amendment No. 2 to the Schedule 13D).

100,000 of the Shares held by the Welling Family Trust (the "Welling Trust"), which Mr. Welling may be deemed to beneficially own as trustee of the Welling Trust, were acquired pursuant to the Distribution. 406,092 of the Shares held by the Welling Trust were acquired in connection with the SilverBox Distribution.

Mr. Welling has also been awarded an aggregate of 67,637 restricted stock units ("RSUs") under the Issuer's 2022 Omnibus Incentive Plan in connection with his service as a director of the Issuer, of which 25,202 RSUs have vested or vest within 60 days of the date hereof. Each RSU represents a contingent right to receive one Share upon settlement for no consideration, which will be delivered to Mr. Welling following vesting.

Item 4. <u>Purpose of Transaction</u>.

Item 4 is hereby amended to add the following:

On June 30, 2023, Engaged Capital's relationship with the separately managed account terminated. As a result, Engaged Capital no longer retains voting or dispositive power with respect to any of the securities that were held in the separately managed account, including the 900,432 Shares of the Issuer that were held therein. Accordingly, Engaged Capital no longer beneficially owns any of the Shares that were held in the separately managed account.

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Item 5. Interest in Securities of the Issuer.

Items 5(a) - (c) are hereby amended and restated to read as follows:

(a) The aggregate percentage of Shares reported owned by each person named herein is based upon 58,609,668 Shares outstanding as of May 4, 2023, which is the total number of Shares outstanding as reported in the Issuer's Amended Quarterly Report on Form 10-Q/A filed with the Securities and Exchange Commission on June 7, 2023.

As of the date hereof, Engaged Capital Flagship Master beneficially owned 12,451,018 Shares, constituting approximately 21.2% of the Shares outstanding. Each of Engaged Capital Fund and Engaged Capital Offshore, as feeder funds of Engaged Capital Flagship Master, may be deemed to beneficially own the 12,451,018 Shares owned by Engaged Capital Flagship Master, constituting approximately 21.2% of the Shares outstanding.

As of the date hereof, 506,092 Shares were held in the Welling Trust, constituting less than 1% of the Shares outstanding.

As of the date hereof, Mr. Welling directly beneficially owned 25,202 Shares (including 3,067 RSUs that vest within 60 days of the date hereof), constituting less than 1% of the Shares outstanding.

Engaged Capital, as the general partner and investment adviser of Engaged Capital Flagship Master, may be deemed to beneficially own the 12,451,018 Shares owned by Engaged Capital Flagship Master, constituting approximately 21.2% of the Shares outstanding. Engaged Holdings, as the managing member of Engaged Capital, may be deemed to beneficially own the 12,451,018 Shares owned by Engaged Capital Flagship Master, constituting approximately 21.2% of the Shares outstanding.

Mr. Welling, (i) as the Founder and CIO of Engaged Capital and sole member of Engaged Holdings, may be deemed to beneficially own the 12,451,018 Shares owned by Engaged Capital Flagship Master, and (ii) as trustee of the Welling Trust, may be deemed to beneficially own the 506,092 Shares held in the Welling Trust, which, together with the Shares he beneficially owns directly, constitutes an aggregate of 12,982,312 Shares, constituting approximately 22.2% of the Shares outstanding.

The filing of this Schedule 13D shall not be deemed an admission that the Reporting Persons are, for purposes of Section 13(d) of the Exchange Act, the beneficial owners of any securities of the Issuer he or it does not directly own. Each of the Reporting Persons specifically disclaims beneficial ownership of the securities reported herein that he or it does not directly own.

(b) By virtue of their respective positions with Engaged Capital Flagship Master, each of Engaged Capital Fund, Engaged Capital Offshore, Engaged Capital, Engaged Holdings and Mr. Welling may be deemed to have sole power to vote and dispose of the Shares reported owned by Engaged Capital Flagship Master.

Mr. Welling has the sole power to vote and dispose of the Shares held in the Welling Trust and of the Shares he directly beneficially owns.

Item 6. Contracts, Arrangements, Understandings or Relationships With Respect to Securities of the Issuer.

Item 6 is hereby amended to add the following:

Mr. Welling has been awarded an aggregate of 67,637 RSUs under the Issuer's 2022 Omnibus Incentive Plan in connection with his service as a director of the Issuer, of which 25,202 RSUs have vested or vest within 60 days of the date hereof. Of the RSU awards that have not fully vested, (i) 15,000 RSUs vest ratably one third on each anniversary of the May 2, 2022 grant date (5,000 of which have vested as of the date hereof), (ii) 23,234 RSUs vest on the first anniversary of the May 5, 2023 grant date (the "May 2023 Grant Date") and (iii) 12,268 RSUs vest in equal quarterly installments until the first anniversary of the May 2023 Grant Date (3,067 of which vest within 60 days of the date hereof). Each RSU represents a contingent right to receive one Share upon settlement for no consideration, which will be delivered to Mr. Welling following vesting.

CUSIP No. 05601U105

SIGNATURES

After reasonable inquiry and to the best of his knowledge and belief, the undersigned certifies that the information set forth in this statement is true, complete

and correct.

Dated: July 3, 2023

Engaged Capital Flagship Master Fund, LP

- By: Engaged Capital, LLC General Partner
- By: /s/ Glenn W. Welling Name: Glenn W. Welling Title: Founder and Chief Investment Officer

Engaged Capital Flagship Fund, LP

- By: Engaged Capital, LLC General Partner
- By: <u>/s/ Glenn W. Welling</u> Name: Glenn W. Welling Title: Founder and Chief Investment Officer

Engaged Capital Flagship Fund, Ltd.

By: /s/ Glenn W. Welling Name: Glenn W. Welling Title: Director

Engaged Capital, LLC

By:	/s/ Glenn W	/s/ Glenn W. Welling		
	Name:	Glenn W. Welling		
	Title	Founder and Chief Investment Officer		

Engaged Capital Holdings, LLC

By:	/s/ Glenn W. Welling			
	Name:	Glenn W. Welling		
	Title:	Sole Member		

/s/ Glenn W. Welling Glenn W. Welling